

American Newspapers Publishers Assoc
Government Affairs Committee
1230 Wednesday, 20 September 1978

Remarks

Want discuss state Intelligence Community

More important - why?

Detente - interdependence

Important improvements - response to challenges

First, techniques for collecting - changing

1. Agents

2. Technical

True teamwork

Presidential Order -

Two parts - collect - interpret

No new authority over interpret

What is changing - span what we interpret

30 years

Not overstate case

Same time environment in which collect & interpret changing

Propelled into headlines

Operating in open

Can be effective

Not in spite - because open is American - Why?

I. Through openness - earn public support

How? Speeches - Media

Publication

Controlled - e.g., review pubs

Benefits - keep secrets better

II. Problem of secrets

Investigative reporting

Whistle blowers

STATOTHR
STATOTHR

Destroying preferred to building

commendable public service.

But, when finished, somebody had to step in and begin the job of building again.

Too much secrecy in past. Good - bad

Some necessary - closed societies

e.g., sources - World War II

How public ensure not abused? Crucible - forged mechanisms

Surrogates

Combination - Assurance to public - intel activities legal/proper

Helps me as manager : accountability

Charters

Candid - risks to oversight.

1. leaks

2. overmanagement

Balance - 2 years

Assure public/not hobble

Thus I am saying to you that in my view the risks of openness and oversight are more than counterbalanced by the positive values: the greater sense of support from the public; the greater projection of our secrets by narrowing the scope of what must be protected; the greater assurance against abuses; and the greater management control that can be exercised.

Thus, we in our Intelligence Community must operate in a new and more open environment, but we must also expand the types of information which we provide to our nation's leadership in helping them to make good decisions for all of us.

In short, this is an exciting, an important historic time for us in intelligence. What we are doing is evolving a distinctly American model of intelligence - a model which truly reflects our American values and at the same time permits us to maintain our intelligence capability as the best in the world. We are the best today. I assure you that I intend for us to stay on top.